

**A unique space where leaders in operational research (OR), analytics and data science can network with peers, benchmark own group performance and influence the wider professional landscape.**

The Heads of OR and Analytics Forum (HORAF) represents organisations from across the UK economy and provides a focus for the interests and concerns of heads and senior leaders of OR, analytics and data science practice. As well as members from across practice, HORAF includes representatives from The OR Society – the UK professional society for OR and Analytics – and from academia. Members of HORAF currently represent around 50 organisations and we are growing.



## Joining HORAF

Join HORAF by contacting Alan Robinson ([aprobinson@mail.dstl.gov.uk](mailto:aprobinson@mail.dstl.gov.uk)), Andy Harrison ([iam.andyharrison@gmail.com](mailto:iam.andyharrison@gmail.com)) or John Ranyard ([jranyard@cix.co.uk](mailto:jranyard@cix.co.uk)).

### Why join HORAF?

- Keep in touch with what is happening in similar organisations and across UK practice.
- Explore effectiveness and themes of common concern, such as marketing, quality assurance, recruitment, skills development, career progression, accreditation and diversity.
- Benchmark your own practice and outcomes.
- Build your personal network across all sectors of the economy.
- Gain access to the HORAF website which will allow you to enhance your networking, explore a library of relevant documents and discuss issues of concern with your peers.
- Benefit from regular liaison with academics and The OR Society.
- Help influence The OR Society and its partners in serving and supporting the wider profession.