Young OR's Guide to....

What is Business Intelligence?

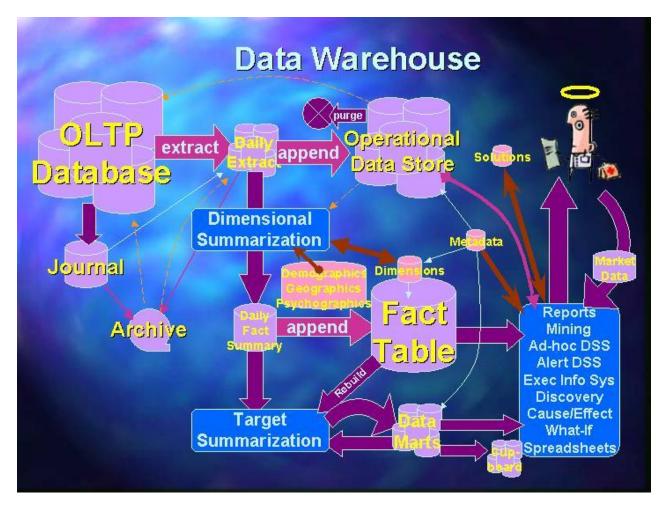
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What is Business Intelligence?

In a nutshell....



Business Intelligence & Data Warehouses?



Overview of Business Intelligence



Pyramid of Indicators

Visualisation of Indicators

Current trends

What are the main concepts?

Main Concepts

Querying and reporting

- Enabling access to information
- Monitor performance, make operational decisions

Dimensional Analysis

• Customer, Product, Location, Date/Time, Business Structure

Statistical Analysis

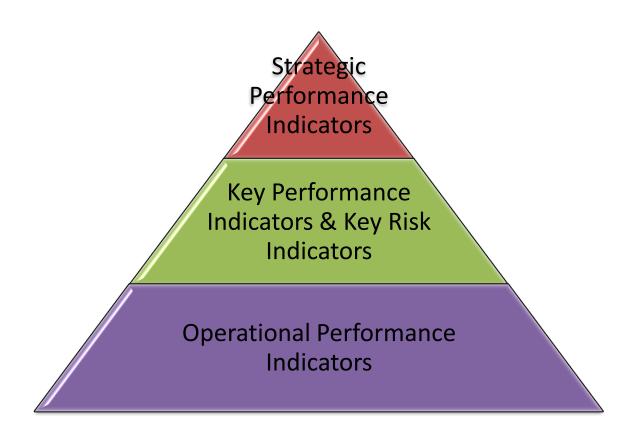
 Trending, forecasting, historical reviews

Adhoc analysis, Batch Reporting

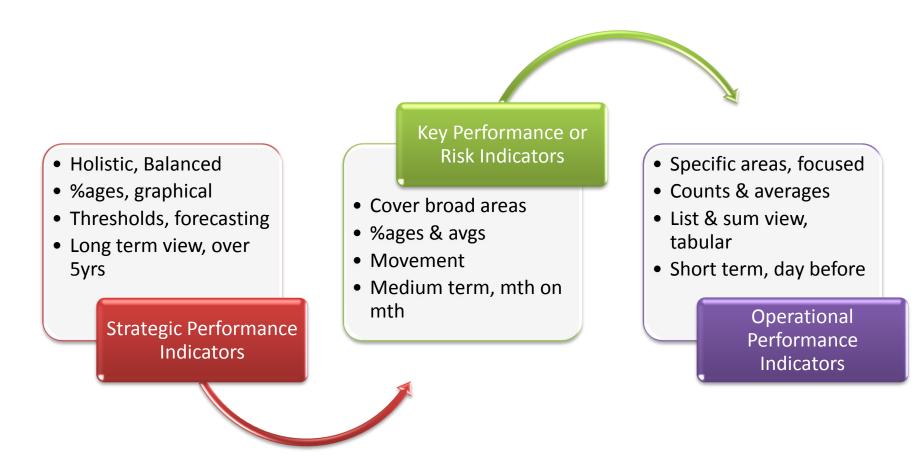
- Adhoc and immediate questioning
- Routing and regular report distribution

What is the Pyramid of Indicators?

Pyramid of Indicators



Characteristics of the Performance Indicators



How are these indicators visualised?

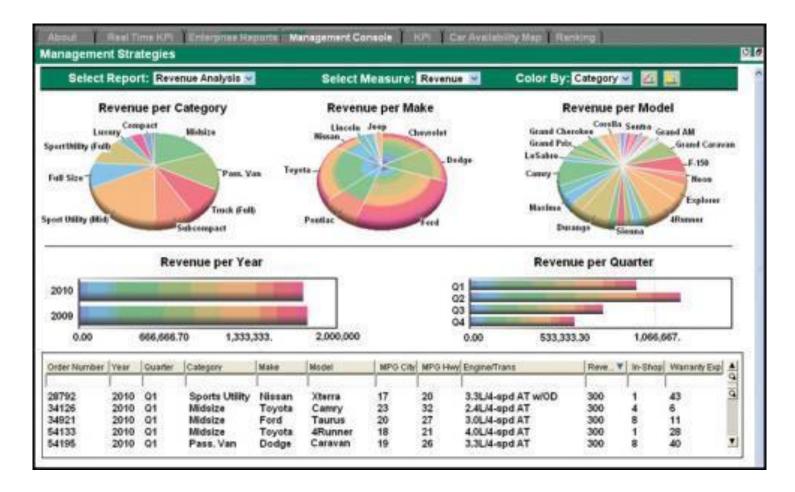
Visualisation of Indicators







Visualisation of Strategic Performance Indicators



Balanced Scorecard – Strategic Performance

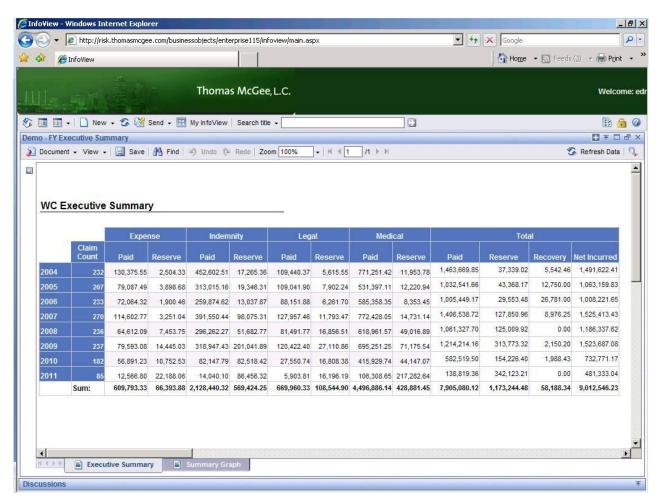
Value report for "Company Strategy - Sample Scorecard"

Name	22.08.2012	23.08.2012	24.08.2012	25.08.2012	26.08.2012	27.08.2012	28.08.2012	29.08.2012	30.08.2012
Company Strategy - Sample Scorecard	60,04%	60,04%	27,02%	40,72%	40,61%	47,67%	37,43%	34,42%	48,48%
🛱 Finance	70,53%	70,53%	40,12%	60,91%	59,06%	25,83%	52,47%	41,58%	26,88%
🕓 Measure and increase ROI (%)	49,6	49,6	34,8	44,6	40,3	27,3	3,4	2,8	85,4
Cost efficiency of purchasing operations (%)	79,5	79,5	42,4	67,9	67,1	25,2	73,5	58,2	1,8
🛱 Customer	48,69%	48,69%	6,58%	37,95%	18,91%	82,17%	9,90%	34,66%	58,37%
Response Time (%)	26,3	26,3	3,9	34,8	5,9	77,3	8,8	36,9	43,5
🕓 Support Quality (%)	79,3	79,3	2	38,3	19,8	90,9	7,1	31,6	97,9
🕐 On-time delivery (%)	91,2	91,2	36,4	55,8	94,3	85,2	24,9	30,4	29
🛱 Internal Business Processes	63,87%	63,87%	18,62%	31,84%	65,06%	20,27%	66,94%	26,27%	67,41%
🕓 Use of competition (%)	21,8	21,8	42	42,9	5,7	34,9	96,9	10,8	46,9
Use of electronic commerce (%)	81,9	81,9	8,6	27,1	90,5	14	54,1	32,9	76,2
🛱 Learning and Growth	66,34%	66,34%	86,30%	9,00%	23,12%	30,04%	43,44%	28,24%	35,82%
Access to strategic information (%)	76,9	76,9	98,9	1,8	13,6	39,6	43	33,6	24,7
Contraction (%)	50,5	50,5	67,4	19,8	37,4	15,7	44,1	20,2	52,5

Visualisation of Key or Risk Performance Indicators

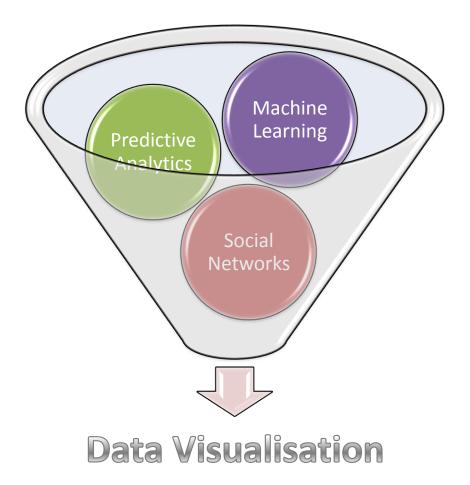
		Process Risks				Conduct Risks							External Risks				
		Execution, Delivery and Process Management		Business Disruption	Clients, Products and Business Practices		Internal Fraud and Theft		Employment Practice and Workplace Safety		Safety	Damage to Assets		External Fraud			
		Transaction Management	Data Management	Reporting and Disclosure	Infrastructure and Systems	Fiduciary	Improper Practices	Unauthorised Market Activity	Internal Fraud and Theft	Diversity and Discrimination	Employee Relations	Safe Environment	Natural Disaster and Accident	Wilful Damage	Hacking and Disruption	External Fraud and Theft	
Origination	Product or Service Development and Suitability	16	27	13	27	31	41	12	25	8	8	8	8	8	10	12	
	Relationship Management	17	31	28	24	41		9	23	11	18	8	18	1.4	14	- 37	
	Credit Review and Approval	17	36	13	21	18	27	12	24	8	8	8	9	8	12	40	
	Models and Methodologies Research	13	24	13	27	8 25	26 31	13	27	8	8	8	8	12	10	15	
		-	Concession of the local division of the loca			25	31		10	-	0	-				-	
Execution	Advisory Services	14	20	15	24	-	200	12	18	8	8	8	8	9	11	11	
	Custom or Structured Transaction Requirements Pricing and Quotations	14	40	19	24	26 22	29	13	29	8	8	8	8	9	12	15	
	Limits and Facility Checking	12	28	18	28	15	28	19	29	8	8	8	9	8	14	10	
	Instruction or Order Management	54	20	33	44	45	27	44	45	8	8	8	11	10	21	CHICKON IN	
Deservation and Occurry	Reference Data Creation and Maintenance	15	-	11	27	4.7	10	10	20	8	8	8	-	and the second se	11	20	
	Transaction/Fees Capture and Record Update	15	38	22	21	19	26	32	20	8	B	8	12	10	14	14	
	Confirm/Affirm/Matching and Documentation	22	30	27	31	22	25	26	29	8	8	8	24	13	13	31	
	Transaction Maintenance and Administration	55	30	16	31	17	28	23	24	8	8	8	13	12	11	10	
	Interest Calculation and Application	27	34	15	25	13	23	10	20	8	8	8	10	8	8	10	
	Client/Customer Valuation and Reporting	20	32	21	30	32	31	10	16	8	8	8	10	9	12	14	
	Internal Valuation	20	33	1.4	28	8	21	12	25	8	8	8	18	8	10	8	
	Trust and Fiduciary Administration	21	23	24	20		33	10	31	8	8	8	10	8	10	18	
	Collateral/Margins/Netting	34	32	24	- 36	22	30	10	27	8	8	8	16	9	13	29	
	Payment/Settlement/Collection (cash/securities)	52			45	26	26	10		8	9	12	30	23	22	53	
	Custody and Actions (including assets)	46	38	31	32	41	32	14 9	35	8	8	13	25	17	13	34	
	Asset Maturity and Disposals	20	17	9	10	1.3	22 25	9	20	8	8	8	16 9	15	11	18	
	Reconciliation and Resolution Workouts and Credit Recoveries	28	25 28	11	24	12	33	13	22	8	8	8	8	8	10	34	
	Cash Management	32	28	13	16	12	21	12	20	8	8	8	12	8	10	11	
	Transaction Accounting	34	20	20	27	11	18	9	19	8	8	8	9	12	18	8	
Business Continuity	Planning, Training, Testing, Execution	16	21	12	30	18	20	10	10	14	14	22	18	17	17	1.2	
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Technology	Development, Implementation & Project Mgmt	24	20	8	24	12	25 20	8	17	8	8	12	14	25	15	14	
	Infrastructure, Networks & Maintenance IT Security	16	17	10	33	19	20	9	26	10	11	19	21	32 32	24	26	
	Disaster Recovery	17	23	10	35	13	20	8	14	11	9	11	20	18	21	13	
Finance	Financial Reporting	8	26		23	10	00		16	-		-	-	-	9	-	
	Taxation	15	26	24	23	22	24	8	21	8	8	8	8	8	8	13	
	Regulatory Reporting	12	33	45	28	11	32	8	10	8	8	8	9	12	11	8	
Oversight	Policy, Surveillance and Monitoring	15		18	17	17	24	8	1.7	16	17	8		8	8	10	
	Legal Advisory	11	13	9	9	14	16	10	9	9	10	8	8	8	8	8	
	Litigation Management	11	19	17	9	12	17	8	8	11	12	8	a	10	8	12	
	Audit and Investigation	9	18	16	15	8	18	8	10	16	17	8	8	8	9	10	
Human Resources	Recruitment and Training	9	14	17	9	14	22	8	14	29	19	9	9	12	B	21	
	Appraisal and Termination	9	16	9	9	10	24	8	11	34	30	9	8	8	10	8	
	Remuneration, Expenses and Payroll		25	15	19	10	22	8	27	29	32	8	12	8	14	12	
Corporate Services	Physical Security	8	10	8	21	14	1.4	8	13	18	15	22	19	24	q	20	
Corporate Gervices	Property and Facilities Management	8	13	8	16	17	17	8	33	10	16	30	1000	32	8	31	
	Insurance and Recoveries	8	18	12	11	9	15	9	16	8	B	9	9	12	8	12	
	3rd Party/Vendor Management	12	17	11	16	15	26	10	17	8	11	12	10	8	9	15	
		-		1			10			1	-		1	1			

Visualisation of Operational Performance Indicators

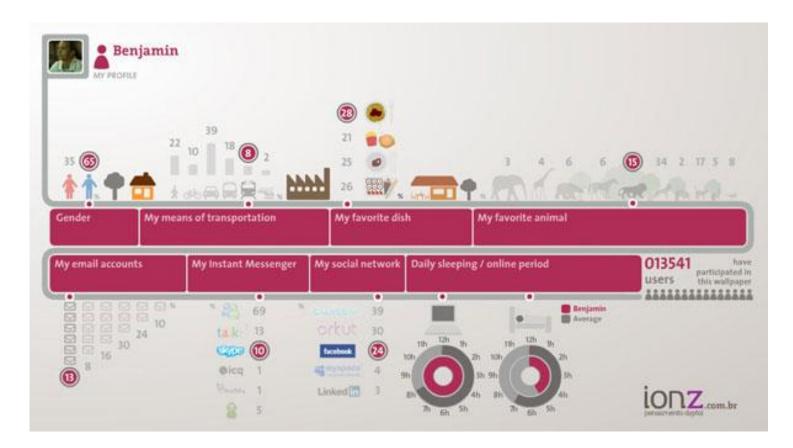


What are the current trends?

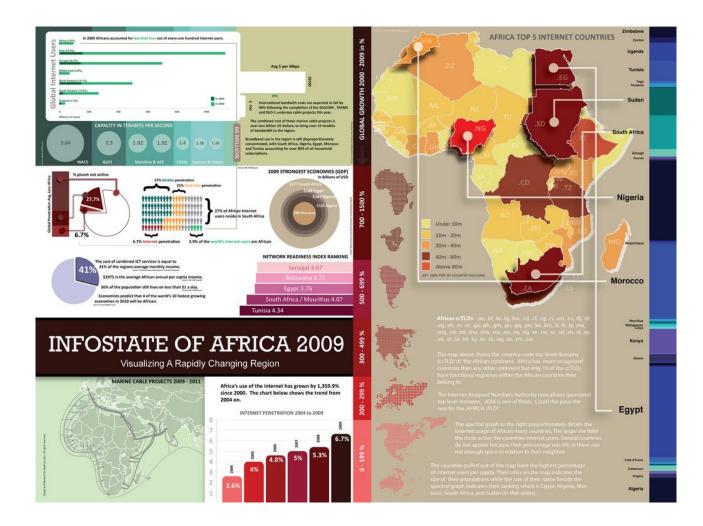
Current Trends



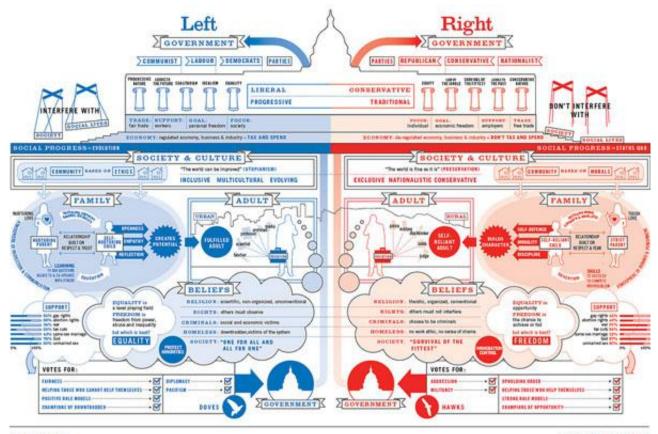
Data Visualisation Examples



Data Visualisation Examples



Data Visualisation Examples



David McCandless & Stefanie Posavec // v1.0 // Oct 09 InformationIsBeautituLnet / ItsBeenReaLco.uk from the new infographic book of visual exploria The Visual Miscellaneum